



# Pile Fuel Cladding Silo – A success story for outcome-focused regulation

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# Fundamental principles of ONR strategy

- **Agree Common priorities**
- **Balance of risk**
- **Application of “Fit-for-purpose” solutions**
- **Effective use of resources across all stakeholder organisations**
- **Removal of barriers and unnecessary bureaucracy**
- **Removal of distractions and diversions**
- **Appropriate incentives and removal of disincentives**
- **Communications**

- ONR’s strategy requires alignment and support from key stakeholders: NDA, BEIS, EA, UKGI, Sellafield, ONR – **the G6**



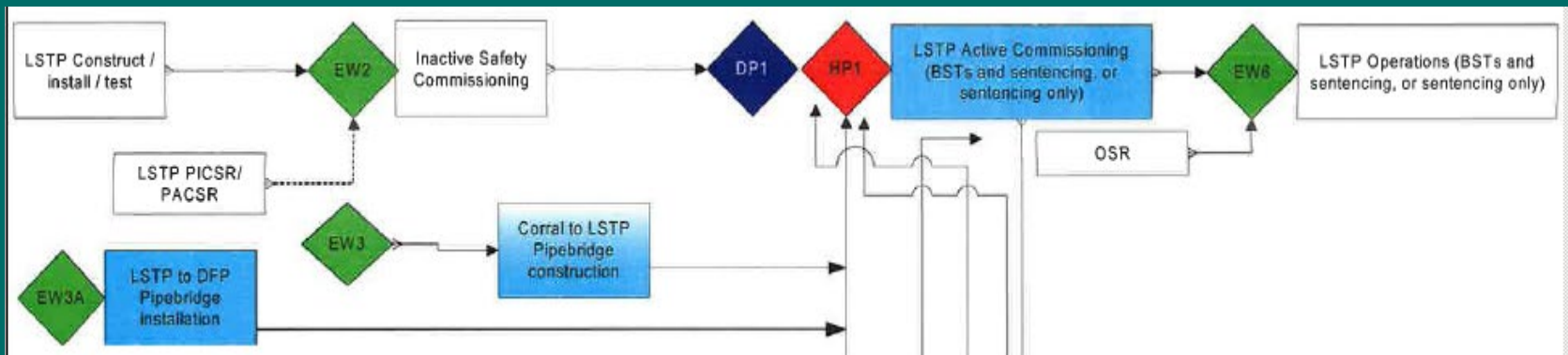
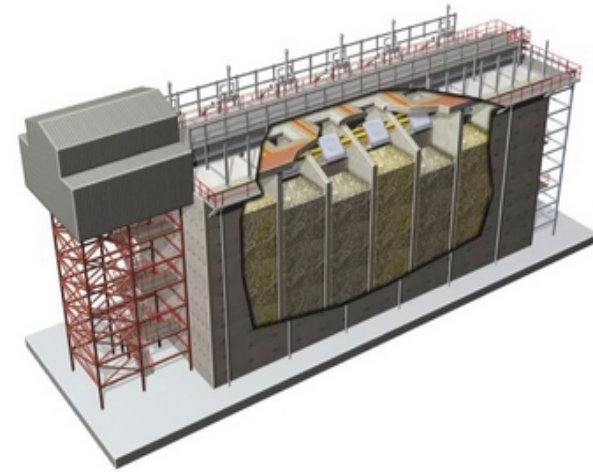
**NOTE:** The historic approach was compliance-based regulation but given the unique circumstances at Sellafield this was not successful in achieving progress with hazard and risk reduction – **this called for a change and innovation**

# Sellafield's Pile Fuel Cladding Silo: challenge for the decommissioner and the regulator

## CHALLENGE:

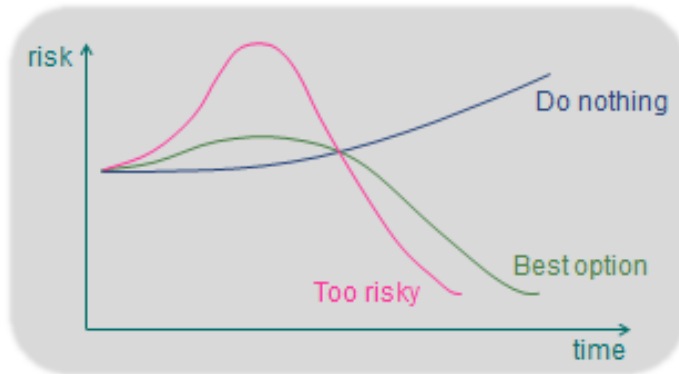
To enable accelerated retrievals through a framework of regulatory permissions

- Accepting a short-term increase in risk in the interest of longer-term risk reduction and storage of large inventory of waste
- Encourage development of a different type of safety case (move away from traditional bespoke high-reliability engineering in favour of **fit-for-purpose** solutions)



# Delays in Preparation to Start of Retrievals: A Regulatory Concern

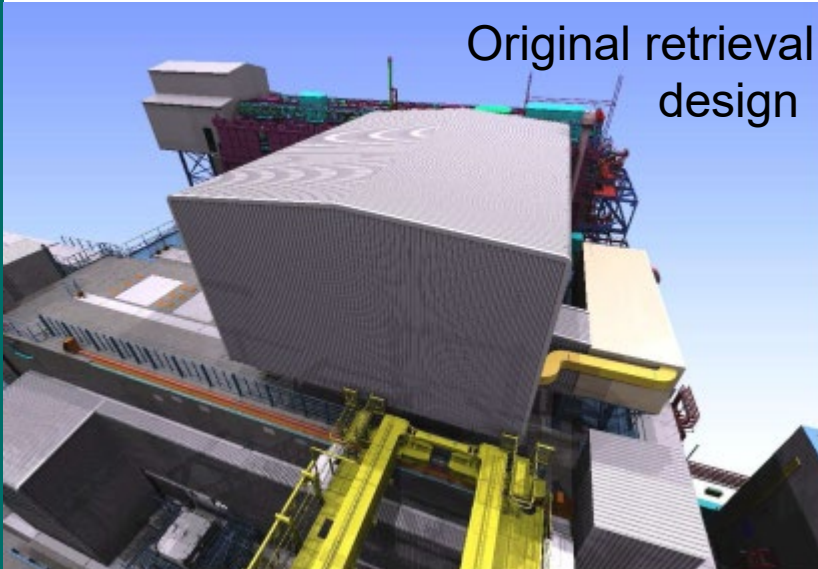
## PFCS: hazard and risk reduction



- Retrieving waste can no longer be delayed – we accept some short-term risk increase in order to achieve a longer-term benefit, but this must be controlled ALARA

UK law requires that licensees **reduce risks so far as reasonably practicable** - the only reasonably practical solution was to start the retrieval hence: **Delays to retrievals presented a regulatory concern**

Original retrieval design



## Pile Fuel Cladding Silo Acceleration



June 2018: UK Govt approval of 'lead and learn' early retrievals approach



Total programme cost:

**£905m**



**£662m**

Start of retrievals

**2019**

Further acceleration opportunity for retrievals

**2020**

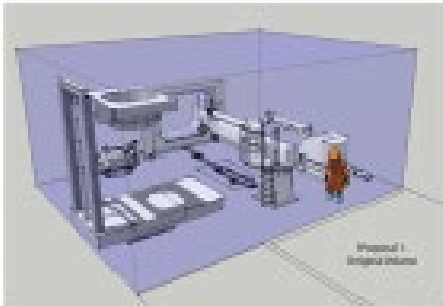
Previous forecast start of retrievals

**2022**

Original forecasted start of retrievals in PP14

# Innovative Approach; Road to Success

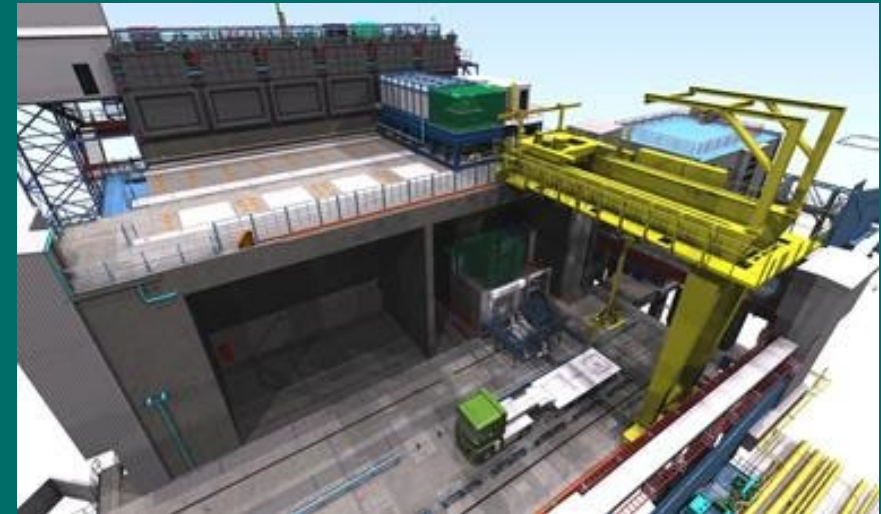
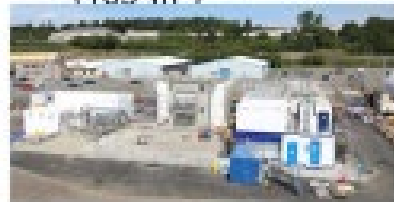
## Innovation and Fit For Purpose



(535m<sup>3</sup>)



(109 m<sup>3</sup>)



# CHALLENGES: 1 - Metal Fire-fighting Capability (2015)

## The Issue:

- A large flammable radioactive inventory and numerous ignition sources
- A “whole-silo” fire has the potential to become a major nuclear safety accident
- the reliance on prevention (argon inerting) was not considered sufficient defence-in-depth during retrievals – additional mitigation against a large fire was needed

## The Solution Accepted:

- Significantly enhanced emergency arrangements through
  - Off-the-shelf technology for fire detection: thermal imaging camera, carbon monoxide detection
  - Manual Fire fighting capability



## Regulatory Issue Progress Follow-up

- Through inspections to secure appropriate implementation of the safety case, in particular emergency arrangements measures identified.

# CHALLENGES: 2 - Deflector Plate Removal (2016)

The deflector plates had to be removed from the silo interior to facilitate retrievals access

## The Issue:

- Method of cutting: need to minimise heat and H<sub>2</sub> generation
- No “zero-risk” options available

## Challenge for ONR:

- Water jet cutting is quite novel technology
- An increase in risk of fire during the cutting operation
  - Further refining the selected option to reduce the risks would cause significant delays



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GMT Standard Time

## Route to Regulatory Permission

- Early engagement to understand administrative measures replacing enhanced engineering
- Enhanced engagement to accept the proposed H<sub>2</sub> monitoring system (*manual regular sampling using a spectrometer – continuous sampling was not feasible*)
- Development of a stakeholder communication plan

OVERALL: ONR's willingness to look at the limited time at risk

# CHALLENGE: 3- Hole-Cutting (2017)

## The Issue:

- Breaking containment
- Making significant structural changes to an old building
- Heavy crane lifts in a congested area



## Solution:

- Accepting controlled short-term risk
- Placing more reliance on mitigating measures (rather than prevention) and emergency arrangements





# CHALLENGE: 4- Early Retrievals Plant Installation and Commissioning



## Regulatory approach:

- Focused permissioning on adequacy of the design and intended operation
- Did not permission inactive commissioning as the risk was considered low hence disproportionate to introduce a “hold point”

## CHALLENGE: 5- Oxygen Limits and Conditions Change

The current safety case for the silo is based on a deterministic bounding approach ( $O_2 < 4\%$  to prevent ignition)

### Issue:

- Given the uncertainties, this is too onerous to deliver sustainable waste retrieval

### Way forward

- We are engaging with SL to construct an extension to the safety case that works on the basis of preventing fire propagation ( $O_2 < 12\%$ ) rather than precluding all ignition (a less conservative but a more complex case)

# Communication with Stakeholder

- Sellafield has two site stakeholder group events per year
- ONR inspectors always attend in person and a comprehensive report of our activities and findings during the period are presented

## In the case of PFCS:

- An additional stakeholder engagement was held to highlight specific matters and to inform the group of ONR's position.
- ONR's basis for permissions are published
- Future engagement with the stakeholder before the start of retrieval is intended

# Conclusions

**The change in regulatory strategy and the alignment of key stakeholders to focus on delivering outcomes has proved successful.**

## **ONR's focus is:**

- Ensuring sustained progress with hazard and risk reduction at Sellafield
- Lessons learnt are shared widely within ONR and beyond
- We continue to learn from others and welcome feedback and challenge



**Thank you**

**We welcome your questions**